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To Whom It May Concern:

As Associate General Counsel of a growing company requiring savvy cross-border support, I have sought out professional legal services by attorneys who could speak my language and understand the issues I'm confronted as an American lawyer guiding my corporate client to doing business in various jurisdictions.

When I found Orlando Casares at a chance meeting in Brussels, I knew right away that First Law International would be a global platform that would meet my needs. Managed by seasoned former GCs who understand the level of support I require allows me to focus on the bigger issues and know that things are being taken care of. Through leading the national law firms FLI has been able to harness a common vision so that each of the firms can act seamlessly and in a coordinated manner under Brussels' central management and yet I still have the ability to deal direct with each as needed or when urgency so requires.

FLI's business model seems to make a lot of sense in our industry given how cost-efficient I have found working with them in projects in several European countries on matters that were extremely important to us.

We intend to continue to work with FLI and their members as our company grows throughout Europe and other strategic locations and recommend them without reservation.

Yours truly,

A handwritten signature in black ink, appearing to be "Pete Larsen". The signature is stylized and somewhat abstract, with a large, sweeping stroke that extends across the line.

Pete Larsen,
Associate General Counsel.